May 3, 2013

Via website – Pure Strategies, Inc.

Interstate Chemicals Clearinghouse
c/o Dr. Alex Stone, Senior Chemist
Safer Chemical Alternatives
Washington Department of Ecology
Hazardous Waste & Toxics Reduction-HQ
PO Box 47600
Olympia, WA 98504-7600

RE: Draft version of the Guidance for Alternatives Assessment and Risk Reduction

Dear Dr. Stone:

On behalf of the American Chemistry Council, American Cleaning Institute, American Coatings Association, Consumer Specialty Products Association, IFRA North America, Grocery Manufacturers Association, Personal Care Products Council and Toy Industry Association, thank you for the opportunity to review and comment on the draft “Guidance for Alternatives Assessment and Risk Reduction.” As you know, we have individually and collectively provided significant stakeholder input in the development process by providing access to industry experts on the alternatives assessment processes and our collective thinking on best practices as well as comments on the initial scoping of what is now known as the Interstate Chemicals Clearinghouse (IC2) Alternatives
Assessment (AA) Guidance. Specifically, the trade associations hosted a three-part webinar mini-series on Industry Alternatives Assessment in March and April, 2012.

The forum provided a platform for:

- Industry experts to share examples of how product development and improvement – and alternatives assessment - is routinely done (and the challenges and opportunities industry faces); and,
- The Technical Alternatives Assessment Guidance (TAAG) team to share their goals and perspectives for an appropriate AA framework.

The trade associations noted above support the statement on the Washington State Department of Ecology’s website, “Ecology understands the benefits of consistency in alternatives assessment but recognizes that one approach will not work in all situations.” Through an informed substitution process, an alternative should not only have an improved safety and environmental profile, but also should be technologically and commercially feasible, of comparable cost, and maintain or improve product efficacy, performance, and usability. Within this context, safety assessments and exposure evaluations must occur before an alternatives assessment for a particular chemical/product combination is pursued. This will help identify those chemical/product use pairs that result in exposures which may cause harm and for which an alternatives assessment will likely result in significant improvements to public health and/or the environment. The alternatives assessment should follow appropriate methodologies and be adaptable on a case-by-case basis for different product applications.

To be clear, the AA process requires flexibility, and we object to any rigid or mandatory alternatives assessment proposals that would mandate the selection of certain decision “frameworks” or specify the order and “appropriate” levels of use of guidance modules and rigid decision frameworks. Instead, a flexible implementation of best practices would be more appropriate in order to avoid creating regulatory mandates that stifle innovations. The IC2 AA Guidance does not reflect the necessary flexibility to address the complexities of conducting an alternatives assessment in a practical manner. We do not think the IC2 AA Guidance is appropriate as a regulatory mandate. The guidance is not workable and we oppose any attempts, now or in the future, to attempt to develop a “checklist” compliance approach based on this guidance.

We are also very concerned with the lack of incorporation of industry recommended approaches and thinking in the IC2 AA Guidance given that industry is a target user group and therefore is an important stakeholder. We provided significant input via three webinars involving members of the TAAG team and State of Washington representatives, little of which is reflected in the IC2 AA Guidance. In addition, industry participation in the formal development process was extremely constrained by both IC2 “membership” requirements and by the piecemeal release of the modules. We acknowledge the TAAG requested input on the modules during the development process. However, as we stated previously, comprehensive comments could not be developed until such time as all the
modules were released given the inherently interconnected nature of the modules in the alternatives assessment process.

Alternatives assessments must be risk-based, taking into account both hazard and exposure to ensure that products are safer for consumers and the environment. The IC2 AA Guidance fails to acknowledge this critical nexus minimizing any significant value that the guidance might otherwise have. Industry routinely evaluates all relevant factors to ensure risk reduction measures are employed in the manufacturing of safe, quality products that consumers desire.

In addition, we are very concerned that the IC2 AA Guidance does not acknowledge the protection of confidential business information/trade secret information. Such information is protected by federal and state law and is central to innovation. The failure to recognize and address the necessary protections further minimizes the value of the IC2 AA Guidance to users in the business community. The IC2 AA Guidance document should acknowledge and address the critical necessity of protecting CBI/trade secret information.

As well, the IC2 AA Guidance ignores the critical importance of consumer acceptance of products in the marketplace. To ensure consumer acceptance, any alternative must provide the same or better performance and value as viewed by the consumer. Failure to identify and address the critical importance of consumer acceptance limits the value of the IC2 AA Guidance.

The IC2 AA Guidance appears to create a non-consensus standard which may be adopted, in whole or part, by IC2 participating members and other states. The undersigned groups are concerned that states or other agencies may construe the guidance document developed by the IC2 TAAG Team as an acceptable basis for requirements of an alternatives assessment. This is not in keeping with the Guidance of the National Technology Transfer Act that stipulates the use of consensus standards for carrying out

1 The National Technology Transfer Act of 1995 stipulates that, excepting certain conditions "all Federal agencies and departments shall use technical standards that are developed or adopted by voluntary consensus standards bodies, using such technical standards as a means to carry out policy objectives or activities determined by the agencies and departments." To that end agencies and departments "shall consult" with those bodies and "shall ... participate" with them in developing voluntary consensus standards "when such participation is in the public interest and is compatible with agency and departmental missions, authorities, priorities, and budget resources."

Voluntary consensus standards bodies are domestic or international organizations which plan, develop, establish, or coordinate voluntary standards using agreed-upon procedures. Further, voluntary consensus standards bodies operate by consensus, which is defined as general agreement, characterized by the absence of sustained opposition to substantial issues by any important part of the concerned interests. Consensus requires that all views and objections be considered and that an effort be made toward their resolution.

Use and Development of Voluntary Consensus Standards
Agencies shall use existing voluntary consensus standards, both domestic and international, in their regulatory and procurement activities as a means of carrying out policy objectives or activities determined
the policy objectives of federal agencies. We believe that the U.S. Environmental Protection Agency’s (EPA) funding and participation in IC2 and the best practices encouraged by this Act should restrict the use of the IC2 AA Guidance Document insofar as it does not represent a consensus standard development process. A consensus standard development process requires equal access by all concerned interests, the absence of sustained opposition to substantial issues, consideration of all views and objections and an effort made toward resolution.

We agree with the statement in the Background and Purpose on page 17 that “some modules may be more complex than others.” Consumer products markets are very dynamic and not static. A simplistic one-size-fits-all approach cannot accommodate the complexities associated with the myriad of consumer product categories and use applications that exist on the market today. Intimate knowledge of a product’s intended end use, performance attributes and differentiating features are essential for ensuring successful implementation of any alternatives assessment program. Decisions regarding which types of products meet consumer needs and expectations, and are commercially viable and sustainable from a business and safety perspective clearly do not lie within the government, but instead with the product development and product safety departments of product manufacturers.

We believe a common understanding of the term “alternatives assessment” is critical to build any guidance document and offer the following definition:

Alternatives assessment should be a flexible but rigorous process adapted from the product development and innovation process that considers all relevant design, performance, manufacturing, health and environmental impacts, regulatory compliance and consumer acceptance factors in identifying and analyzing potential improvements to an existing product.

We offer the following recommendations on how alternatives assessment should be conducted based on industry’s vast experience in designing, manufacturing and
marketing tens of thousands of safe and successful products to billions of consumers around the world. Our organizations recognize the importance of a pragmatic and science-based approach to alternatives assessment and offer the product development and improvement paradigm as the basis for an appropriate framework. As explained below, companies rely on a variety of disciplines and knowledge to successfully evaluate product development alternatives; which does not lend itself to the traditional command-and-control approach of typical regulatory policy.

Alternatives assessment is core to developing safe consumer products. Alternatives assessment should reflect current industry practice in product design and the product development process. The fundamentals of the process are routinely executed as part of industry's ongoing research and development and product improvement process. The key to innovation, and better meeting consumer needs and preferences, is the ability of manufacturers to draw on a variety of existing evaluation and decision making tools and approaches for developing products. Safety - protecting public health and the environment, including occupational workers making, shipping, and selling the products - is a fundamental component of the product innovation and design process. The product improvement process takes a life cycle approach and is iterative, complex, and different on a product-by-product, company-by-company, and case-by-case basis. Additionally, two manufacturers performing an alternatives assessment on the same product could likely reach differing but equally valid conclusions owing to their innovative and technical skills and product portfolio.

Ultimately, it is consumers who decide which products best fit their needs and concerns. Concepts that leverage existing practices in the product development paradigm should form the basis of a practical and meaningful framework for alternatives assessment and should not be the subject of mandatory one-size-fits-all regulatory approaches. Additionally, industry cannot be expected to subject its decision making and business processes to the same level of transparency as is required for public and governmental agencies. To do so would severely limit choices in the marketplace, driving all companies to manufacture similar products, and eventually destroying the motivation for a company to develop new and innovative technology. It is innovation that gives a company a competitive advantage in the marketplace, bringing the best and most innovative products to the consumer. Companies are in a competitive environment which requires new ideas; in turn, companies that continually seek improvements protect their intellectual property via patents or trade secrets. Although transparency in the communication of environmental, health and safety information regarding the product is necessary across its value chain; transparency into the business process decision making process is not appropriate in a competitive free market. Thus, trade secrets and confidential business information must be protected in any AA framework.

A sensible approach for conducting an alternatives assessment is flexible and modular (focusing on parameters relevant to the product being evaluated), provides comparable or improved product efficacy, values consumer acceptance, requires informed decision making, allows for gradual and measured implementation, and includes a feasibility check to make sure that the proposed alternative actually meets the goals set.

We offer the following comments (see Appendix 1) on the “Guidance for Alternatives Assessment and Risk Reduction” and specifically draw to your attention the following major concerns which are critical in terms of implementation by a business entity:

- Focus on lowest hazard **AND** lowest exposure is a show stopper—this proposal includes no rational consideration of risk or the safety of products.
- Unlimited transparency requirements are unacceptable for businesses, while it makes clear everything must be documented and explained there is no mention of or provisions for protection of proprietary confidential business information and trade secrets which is fundamental to a competitive free market.
- The discussion on impurity “removal” is naïve and not connected to the practical world of manufacturing.
- The decision module is unbalanced and seems to ignore consideration of cost, availability, regulatory compliance (international, federal and state), manufacturability, and consumer acceptance.
- There are numerous concerns with Glossary definitions: Authoritative body, Life cycle thinking; Risk reduction and Toxic substance among others (detailed comments below).
- The beginning of the document contains disclaimer language (“… specific views do not necessarily reflect those of [participants] or agencies for whom they work. Participation does not necessarily imply endorsement…”). This makes clear that no one involved in the development of the IC2 AA Guidance owns or endorses the document or its usage. Given the implications for adoption by IC2 participating members and other states, we are stymied by the lack of recourse if the IC2 AA Guidance is adopted in whole or part by a state.

In summary, an alternatives assessment should be science-based, evaluating all relevant factors when assessing viable alternatives to an existing product, and ensuring safety. No single factor can be evaluated in isolation from other relevant factors. A sensible approach for conducting alternatives assessment is one that is flexible, modular (focusing on relevant factors), effective, values consumer acceptance, ensures informed decision making, allows for gradual and measured implementation, and includes a feasibility check. We are very concerned the IC2 AA Guidance fails to adequately address protection of CBI/trade secret information and consumer acceptance; lacks critical flexibility, and inappropriately overlooks exposure and risk considerations. We object to any mandatory alternatives assessment proposal which would mandate the selection of certain decision “frameworks” and the order and “appropriate” levels of use of guidance.
modules and rigid decision frameworks instead of a flexible implementation of best practices and reject this guidance as appropriate as a regulatory mandate.

The undersigned trade associations greatly appreciate the opportunity to review and comments on the draft “Guidance for Alternatives Assessment and Risk Reduction” and offers, through our comments on the document, industry principles on alternatives assessment. We are committed to assist the IC2 member states in developing a credible, deliberate, and workable alternatives assessment guidance document and request that the TAAG Team review and incorporate our comments into the IC2 AA Guidance and encourage the TAAG Team to engage directly with industry stakeholders.

Respectfully Submitted,

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Tom Myers, Associate General Counsel
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Toy Industry Association

cc: Clive Davies, US EPA, Design for the Environment
Appendix 1:
Specific Comments on the Draft
“Guidance for Alternatives Assessment and Risk Reduction”

Golden Rule
Given the serious concerns with the approach taken in the IC2 AA Guidance, we recommend an alternative Golden Rule and Principles should be adopted as a point of departure for Alternatives Assessment.

Goal - “Alternatives Assessment” is a core continuous improvement process for developing innovative, safe and effective consumer products.

The fundamentals of the Alternatives Assessment process are routinely executed as part of industry’s ongoing research and development programs and product improvement projects. The key to innovation, and meeting consumer needs and preferences, is the ability for manufacturers to draw on a variety of existing decision making tools and approaches for developing products. Safety - protecting public health and the environment, as well as those making, shipping, and selling the products - is an inherent component of the product design process. Concepts that leverage existing practices in the product development paradigm should form the basis of a practical and meaningful framework for alternatives assessment. Processes dictated from outside this paradigm which do not mesh well with it will of necessity impose unnecessary cost and time penalties on the entity conducting the alternatives assessment and will harm consumers through higher prices for desired products or the choice of fewer products, and could easily result in no product being available which meets the consumer’s needs.

Principles - The product development/improvement process is iterative, complex, and different on a product-by-product, case-by-case basis. A sensible approach for conducting an AA should:

- **Ensure consumer acceptance** – The alternative must provide the same or better performance and value to the consumer; i.e., it must not simply have the desired function, but must do so at use levels and consumer cost comparable or superior to the present version of the product.

- **Be Flexible** - Each business model is different. Even for similar chemicals/products, the AA outcome may be different (due to, for example, innovative processes or design features). Each manufacturer must be given the latitude and discretion to leverage existing tools and approaches to evaluate alternative ingredients/components for their products as appropriate.

- **Be Modular** - Although all criteria are considered in a multi-factorial evaluation matrix, the most critical and relevant parameters are identified for further evaluation in each case.
  - Safety (human and environmental) – Product use and exposure in addition to chemical hazard considerations are paramount to ensure product safety. Uncertainties and assumptions should be addressed.
o Performance and Value.
o Lifecycle/Resource utilization.
o Other (e.g., Manufacturability, Availability, Capability, Regulatory
Compliance - The alternative must be available at reasonable cost and in
sufficient quantity, and the revised product must be manufacturable with
acceptable yield in view of reasonably and easily-achieved process
changes. There must never be an adverse impact on compliance with
regulatory or safety-related requirements).

• **Be Effective** - An AA has to be practical and meaningful (not just paperwork)
in which the change provides a significant benefit to public health or the
environment.

• **Incorporate Informed Decision Making** – Trade-offs must be understood
and considered to avoid unintended consequences. However, due to the
competitive nature of business innovations and value judgments, decision
criteria and weighting cannot be divulged.

• **Allow for a gradual and measured implementation of appropriate or
suitable alternatives** - Adequate time is necessary to introduce a new product
into the marketplace due to complex and lengthy design considerations,
development of supply chains, ensuring regulatory compliance, and ensuring
and verifying consumer acceptance.

• **Include a feasibility check** - Provide the opportunity for reassessment, if new
data or subsequent assessments uncover previously unforeseen concerns with
implementation.

• **Ensure that an alternative formulation is legal**, especially when
considering patent issues and state and federal regulations.

**Glossary**

**Authoritative body**: An organization independent of the manufacturer and not tied to
industry funding in a way that could affect its independence. Authoritative bodies include
state, federal and international government research organizations, independent
research organizations conducting scientific studies, etc.

The definition for "Authoritative Body" is poorly characterized. This definition,
rather than a listing of examples of organizations, needs to include criteria for the
acceptability of these organizations as “authoritative.” In identifying an
“authoritative body”, IC2 should look to government agencies or formalized scientific
organizations that satisfy all of the following requirements:

• It characterizes chemicals pursuant to an open, deliberative and transparent
scientific process in which stakeholders are able to participate formally,
communicating directly with the authoritative body through written and oral
comments.

• It is widely perceived to be objective, scientifically based, and does not engage in
advocacy.

• It bases its characterization of chemicals on a weight-of-evidence approach. To
the extent available, it considers multiple reliable studies, conducted by different
laboratories, at different times, and involving not only different strains but
different species and gives full consideration to mode of action, confounding
factors, maternal toxicity, historical controls and any other scientific information
that may be relevant to understanding the potential effects of chemicals on health
and the environment.

- It publishes its characterizations of chemicals through governmental regulations,
periodic reports, monographs or similar publications.

**Bioaccumulation:** Progressive increase in the amount of a substance in an organism or
part of an organism which occurs because the rate of intake exceeds the organism’s
ability to remove the substance from the body. (IUPAC)

Recently, the Society of Environmental Toxicology and Chemistry (SETAC)
conducted a Pellston workshop on Persistent Organic Pollutants (POPs) and
Persistent, Bioaccumulative and Toxic chemicals (PBTs) that explored the current
state of bioaccumulation science.\(^4\)\(^5\) The SETAC workshop, with participants from
governments, academia and businesses, developed the following definition for a
bioaccumulative substance: “A substance is considered bioaccumulative if it
biomagnifies in food chains.” Standard criteria for reporting the extent to which a
chemical may bioaccumulate were noted including trophic magnification factor
(TMF), biomagnification factor (BMF, both laboratory and field), bioaccumulation
factor (BAF), bioconcentration factor (BCF), octanol-water partition coefficient
(KOW) and octanol-air partition coefficient (KOA). The workshop concluded that
the most relevant bioaccumulation criterion is the trophic magnification factor (TMF;
also referred to as a “food-web magnification factor”); in the absence of data on the
TMF, the BMF (either derived in the laboratory or based on field data) is a reliable
indicator. They also concluded that “[t]he BCF is no longer recognized to be a good
descriptor of the biomagnification capacity of chemical substances” and “that the
KOW is a highly useful chemical specific descriptor of the bioaccumulation potential
of chemicals in fish and many other water breathing aquatic organisms.” The IC2
AA Guidance document should use a similar definition of bioaccumulation and
accommodate these five criteria (TMF, BMF, BAF, KOW, and KOA) as appropriate
means of measuring bioaccumulation potential. In addition, clear criteria for what
constitutes a bioaccumulative chemicals should be used consistent with the scientific
consensus of the Pellston workshop (TMF > 1, BMF > 1, BAF > 5,000, Log KOW >
4, Log KOA > 5) and in a tiered order of preference (TMF > BMF > BAF > KOW or
KOA).

\(^3\) IUPAC: All definitions were taken from IUPAC Glossary of Terms Used in Toxicology, 2nd Edition –
IUPAC Recommendations 2007, prepared for publication by John H. Duffus, Monica Nordberg & Douglas

bioaccumulation criteria for POPs and PBT assessment. *Integrated Environmental Assessment and


**Exposure pathways:** The route a substance takes from its source (where it began) to its end point (where it ends), and how people can come into contact with (or get exposed to) it. An exposure pathway has five parts: a source of contamination (such as an abandoned business); an environmental media and transport mechanism (such as movement through groundwater); a point of exposure (such as a private well); a route of exposure (eating, drinking, breathing, or touching), and a receptor population (people potentially or actually exposed). When all five parts are present, the exposure pathway is termed a completed exposure pathway.⁶

The use of a definition from an agency that deals primarily with hazardous waste facilities (i.e., ATSDR) is inappropriate for the purposes of this document. While the process may be very similar, the implication is unnecessarily derogatory towards products and their manufacturers. In fact, as currently defined, exposure pathways bring into question the scope and objective of the IC2 AA Guidance and overlooks completely consumer exposures to product use.

**Inherently toxic:** Chemicals toxic to human and non-human species as defined by the Canadian Environmental Protection Act of 1999 (CEPA). “A substance is toxic if it is entering or may enter the environment in a quantity or concentration or under conditions that:

1. Have or may have an immediate or long-term harmful effect on the environment or its biological diversity;

2. Constitute or may constitute a danger to the environment on which life depends; or

3. Constitute or may constitute a danger in Canada to human life or health.” (Section 64).⁷

While the definition of toxic present in the CEPA 1999 is useful for this guidance, the modifier “inherently” is not appropriate, since the definition of toxic under CEPA considers more than the inherent toxicity of a substance. We recommend the word “inherently” be deleted.

**Persistent, bioaccumulative and toxic pollutants (PBTs):** long-lasting substances that can build up in the food chain to levels that are harmful to human and ecosystem health. These contaminants can be transported long distances and move readily from land to air and water.⁸

This definition would benefit from the addition of globally-accepted criteria to define a PBT substance like those defined in programs such as USEPA PBT, Canada

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Priority PBT, EU PBT, REACh SVHC candidates, POPs Treaty and the SETAC Pellston workshop on POPs and PBTs (described above):

- Persistence: Half-life ($t_{1/2}$) >6 months
- Bioaccumulation: BCF/BAF >5,000; TMF >1; BMF >1; Log $K_{ow}$ > 4; Log $K_{OA}$ > 5
- Toxicity: subchronic <10 mg/kg-bw/day, acute (aquatic) <1 mg/L, chronic (aquatic) <0.1 mg/L

**Toxic substance**: Material causing injury to living organisms as a result of physicochemical interactions.

**Very bioaccumulative and toxic (vBT)**: A substance that exhibits high levels of bioaccumulation AND is toxic to human health or the environment.

**Very persistent, very bioaccumulative**: A substance that exhibits high levels of both persistence AND bioaccumulation potential.

**Very persistent and toxic (vPT)**: A substance that exhibits high levels of persistence AND is toxic to human health or the environment.

The series of definitions above (Toxic Substance, vBT, vPvB, vPT) are not particularly helpful since there are no criteria associated with them which allow the user to put context to the definition. Moreover, the definitions for vBT and vPT, while permutations of two-component combinations of P, B and T, are not widely accepted. Only vPvB has come into wider usage by virtue of its incorporation into the European REACH legislation.

**Scoping Modules**

**Initial Evaluation**

- Manufacturers should regularly evaluate their products, allowing for an iterative process and a determination as to when a product is re-engineered or redesigned.
- Principles of Green Chemistry and Green Engineering are good sources when evaluating product design and development.
  - [http://pubs.acs.org/doi/pdf/10.1021/es032373g](http://pubs.acs.org/doi/pdf/10.1021/es032373g)
  - [http://www.epa.gov/oppt/greenengineering/pubs/basic_info.html](http://www.epa.gov/oppt/greenengineering/pubs/basic_info.html)

As the scope and intent of the IC2 AA Guidance is not perfectly apparent, the following comments are offered on the Initial Evaluation Module:

1. The term function should be defined. Many products will function without some ingredients, but their performance will be compromised. Some would view a poorly performing product as not having the same function.
2. “Maturity” should be defined. A baseball is a mature product, but why would we sunset this product?
3. Question 1c. (p. 31). The criteria to be used to determine if a product should go through innovation should be defined.
4. Question 2 (p. 32). The history of how an ingredient got into a product is not necessarily important. The key is **risk** to consumers and the environment that
may be exposed to the product or its ingredients. A better question is, “For the chemical of concern, is there a significant risk to individuals exposed to the product during consumer use or to the environment during use or disposal?”

5. Question a.i. (p. 33). Rephrase to read: “If yes, would removal of the chemical with the impurity or generating the by-product affect product performance, cost, consumer acceptance, or manufacturability?”

6. Question a. ii. (p. 33). Rewrite to ensure that costs, availability of supply, consumer acceptance, and manufacturability are included in the analysis.

7. Question c (p. 35). Rewrite to: “Could the product formula be adjusted to eliminate the chemical without impacting cost, consumer acceptance, or manufacturability?”

**Identification of Alternatives**

- A chemical may have multiple functions in a product and may require multiple changes in ingredients and manufacturing to adequately satisfy those functions.
- There should be a recognition that alternatives need to be “technologically and commercially feasible.” It is important to recognize that an alternative must be “legal” in all the jurisdictions in which it is made and sold. This not only includes chemical regulations, drug regulations, cosmetic regulations, and food regulations, but also patent restrictions. Regardless of what the alternative is, if a patent or regulation prohibits its use it cannot be used. Therefore, following brainstorming, there might be some initial judgments regarding whether an alternative warrants further investigation based on technological and commercial feasibility and applicable law. Moreover, recognition must be given that in some cases (such as drug and pesticide products) alternatives may be extremely limited or subject to regulatory restrictions.
- Most manufacturing entities will be largely dependent upon material suppliers for information regarding potential alternatives to specific chemicals. This close relationship permits the product design process, something that is typically very sensitive within a company, to be conducted in a confidential fashion. Disclosure of this sensitive information to external entities would be inappropriate.
- For public alternative assessment exercises there are a number of “crowd-sourcing” tools already available to manufacturers to enable engagement of a larger community of experts and other stakeholders where appropriate:
  - The US government has a crowd-sourcing website (www.challenge.gov) where a problem is put out to the public for solutions. In addition, there are private firms in the business of facilitating crowd-sourced solutions such as IdeaScale (www.ideascale.com).
  - Another means of generating (new) alternatives is through the creation of a source of recognition of an innovation. However, recognition should not be an end in itself, but one means within a broader strategy for spurring change and to provide innovation support process. Among the kinds of recognitions that could be used are:
• Exemplar prize (such as the Nobel Prize): defines excellence within an area.
• Point solution prize: aims to reward and spur development of solutions for a particular, well-defined problem (NASA for example, for forecasting solar activity, keeping food fresh in space, and developing a compact aerobic device for astronauts); akin to the crowd-sourcing described above, and to include financial incentives to successful adoption of the solution.
• Exposition prize: helps identify and promote a broad range of promising ideas and practices that may not otherwise attract attention.
• Network prize: builds networks and strengthens communities by organizing winners into new problem-solving communities that can deliver more impact than individual efforts.
• Participation prize: creates value during and after the competition – not through conferral of the prize award itself but through their role in encouraging contestants to change their behavior or develop new skills that may have beneficial effects during and beyond the competition.
• Market stimulation prize: attempts to establish the viability of a market to address a potential market failure, mobilize additional human talent and financial capital to jumpstart development of a new industry, or change perceptions about what is possible.

The following comments are provided on the Identification of Alternatives Module:
1. This module asks two key questions: Does a functional equivalent exist; and do other manufacturers currently use an alternative or are there chemicals available that meet the functional requirement?
2. However, there is an alternative approach that was not considered - namely redesign of the product to reduce exposure and thereby reduce risk to an acceptable level. Additional questions (under both 1 and 2) which need to be asked include: Is there a sufficient supply of the alternative chemical? Has the alternative been fully vetted for impacts through its life cycle? Does the alternative perform the same function with the same efficiency as the current material? Is the alternative cost effective, compatible with existing manufacturing processes, and will it meet product requirement for stability, aesthetics, performance, cost, etc.?
3. In question 1 (p.38), the term “similar or equivalent functional requirement” should be defined.
4. In question 4 (p. 39), “reasonable time” should be defined. For example, registration of a new chemical under the Toxic Substances Control Act (TCSA) typically takes 5-7 years from the time of the material is identified as useful in product until EPA accepts the premanufacture notice (PMN). This time is used to collect appropriate data on safety, manufacture, and use and file a registration
with EPA. It is not unusual for product development to take a decade or longer from inception to availability to consumers.

**Decision**

Flexibility rather than imposed command-and-control will result in successful outcomes. Manufacturers contract with society to develop products that meet demonstrated needs over time through iterative processes and consumers freely decide the value of the product and whether they are willing to pay the price to acquire it.

Alternatives assessment guidelines must provide adequate flexibility to accommodate business models of companies from individual start-ups to global operators. Decisions should be based on sound scientific risk assessment to protect human health and the environment, taking into consideration all of the life-cycle phases. Decision principles must focus on whether alternatives are safer for human health and the environment, meet consumer needs, comply with all local, state and federal laws and regulations, and address significant lifecycle impacts. Final decisions should balance human health and environmental impacts and lifecycle impacts based on risk.

Unique business and market considerations, such as supply chain economics, corporate positioning and brand equity will impact each firms’ decisions. There will not be a single best alternative that works for every manufacturer of a given product, and governments must not impose such requirements in recognition of manufacturers’ innovations, place in the marketplace and availability of alternatives.

Specifically, industry recognizes that some of the assessors who will be implementing the IC2 AA Guidance will need direction on the decision making process. However, the module proposes a set of rudimentary frameworks that are not particularly helpful to the skilled assessor or experienced companies since the problems are more complex and demand a more time and cost effective approach than a slavish adherence to the systems proposed. We concur with the sentiment expressed in the module that the “list (of three) is not meant to be comprehensive or to identify any priority for which framework should be used. Many valid decision methods may apply to a given situation and assessors should employ the approach that gives the most robust, dependable results with the information available.” Therefore, we oppose any checklist use of the guidance or any effort to require the use of the modules to define a prescriptive decision regime. Checklist approaches too often result in limitations rather than delivering effective alternatives.

We acknowledge the principles and resources identified within the Decision Module as highly useful and suggestive of a rigorous approach towards alternatives assessment. However, the possibility that each element of the tools might be considered a required “checkbox” for acceptance of an AA is a signal concern. Alternatives assessments require a significant degree of flexibility since the direct replacement of a “chemical of concern” by another “safer” substitute is rare. Instead a creative review of the consumer need and the way in which the product under consideration addresses that need can result in several novel solutions that leap the need for a detailed decision process. At the very
least, we expect that the consideration of alternatives will engage the whole product rather than individual ingredients. Therefore, a checklist is often a limitation rather than aid in delivering effective alternatives. Further, the decision module is unbalanced and seems to ignore consideration of cost, availability, regulatory compliance (international, federal and state), manufacturability, and consumer acceptance – all critical considerations in decision making.

Our additional concern is that the Decision Module’s suggested methods will describe boundaries of expected activities. As noted above, we would like to see a more expansive and creative approach encouraged. The decision methods are useful and we applaud the IC2 TAAG Team for offering them as a suggestion. However, we object to using them as a prescription.

The product development and improvement methodology has demonstrated success in industry. This is a team approach that includes a variety of disciplines with weighted responsibilities in contributing to the overall success. It sharply contrasts with the command-and-control approach of typical regulatory policies.

**Stakeholder Involvement**

Stakeholder involvement has long been a critically important aspect of any effective product development and innovation process. The most successful companies and the most successful products have been those that effectively and creatively considered and met the needs of stakeholders and society. So it is appropriate that stakeholder involvement should be included in an effective AA process. However, as written, the Stakeholder Module is inappropriate for the targeted user groups and fails to properly reflect the very principles it advocates.

Stakeholder involvement is a data gathering activity. Input is solicited from affected stakeholders to provide data points that can be used to improve the end result of the process; in this case the selection of the “best” alternative. The mechanisms that are used within a business to process, evaluate and utilize stakeholder or customer research data are as unique as the companies themselves. In fact it is the ability of a company to utilize this information in unique and creative ways to develop products and provide solutions that represents one of the greatest competitive advantages a company can have in the marketplace. Throughout history it has been one of the traits that has separated the most creative and successful companies from those that could not keep up. An AA process is in essence a product development/innovation process for the businesses involved. Therefore it is important for businesses involved within this AA process to protect the processes they use to incorporate stakeholder input and thereby protect their competitive advantage in the marketplace. On the other hand, regulatory and governmental agencies are required to operate with a high-level of transparency relative to their stakeholder input and decision making processes as they do not operate in a competitive marketplace.

The Stakeholder Module states: “Expected users include small, medium and large businesses, regulatory agencies, non-governmental organizations, etc.” Based on this target user group, the Stakeholder Module and the level of transparency it advocates are
inappropriate for this broad range of users. The following statements are contained within the Stakeholder Module.

- Another important aspect of stakeholder involvement is transparency of the decision making process. The intent of this module is to provide information so other concerned parties can understand what decisions are being made, why these specific decisions were made and to provide opportunity to input into that process. Therefore, the stakeholder process emphasizes the transparency of the alternatives assessment process so even if agreement on the final decision is not possible, all parties can understand how the decision was reached.

- The stakeholders themselves will determine how much involvement is necessary from their perspective and no attempt will be made to limit stakeholder involvement externally.

The level of transparency advocated by these statements, while possibly appropriate for governmental and regulatory agencies is clearly inappropriate for businesses in a competitive market. Additionally, as indicated previously, stakeholder involvement is a “data gathering process”, not a “decision making process”. This module should confine its discussion to the methodology of soliciting and acquiring stakeholder input and allow the decision-maker to determine how best to utilize this information. The “decision maker”, if they are a business, must consider a multitude of factors that stakeholders will not have information about, be interested in or equipped to consider. Items such as market segment focus, financial and technical feasibility, functional performance and product liability, internal organizational competencies and intellectual property are important considerations in business decisions that must be made within an organization, outside of the purview of the stakeholders.

The preparation of the Stakeholder Module document appears to have neglected the very intent of the Stakeholder Module as the authors failed to solicit and incorporate adequate stakeholder feedback from the business community and thus have created a document that is more appropriately constructed for the governmental/regulatory user. The following statement is made on page 2 of the Stakeholder Module: “Care needs to be taken that one stakeholder group does not assume a dominant role in the stakeholder process and bias the results in a particular direction.” That appears to be exactly what has taken place in this instance. The stakeholders from the non-business segments have clearly biased this module in a particular direction that is inappropriate and unworkable for the business community. The construction of this document as a “voluntary consensus standard” would have provided greater consideration of all stakeholder interests and produced a better and more universally supported document.

Finally, the Stakeholder Module suggestion that stakeholders be included in “all aspects of the alternatives assessment” coupled with the transparency of the process and reports creates serious and unnecessary antitrust concerns unique to the business community. Specifically, because an alternatives assessment process will likely contain economic,
technical and functional data, including a review of the economic and technical feasibility and the functional acceptability of various considered alternatives, any public comment requirement essentially mandates the opening-up of competitively sensitive information to the horizontal competitors of the Regulated Entity. Such sharing of competitively sensitive information creates potential exposure under the federal antitrust laws, and that exposure cannot be eliminated or minimized on the grounds that the information sharing is mandated by state law. In fact, the federal antitrust law on this topic is quite clear that potentially anticompetitive behavior cannot be shielded by state law from antitrust scrutiny unless the anticompetitive behavior is “clearly articulated and affirmatively expressed” by the state law. At the very least, the anticompetitive behavior must be a “foreseeable result” of what the state has authorized. In this case, there is no underlying law; therefore the IC2 AA Guidance fails to meet any of these tests. We understand that the underlying grant used to develop the IC2 AA Guidance is focused on protection of the Puget Sound; there is no clearly expressed intent to displace commercial competition, and such displacement is not a foreseeable result of the Department of Ecology utilizing the EPA grant in this way. The Supreme Court has just recently reaffirmed all these federal antitrust law principles in the case of Federal Trade Commission v. Phoebe Putney Health System, Inc. (slip op. February 19, 2013) (holding that Georgia law creating local hospital authority did not express a state policy to displace competition through permitting potentially anticompetitive hospital mergers). Because the business community would remain exposed to potential federal antitrust liability for knowingly sharing commercially sensitive information with its competitors, the proposed IC2 AA Guidance Stakeholder Module is not a permissible or foreseeable form of such information sharing, and is generally contrary to federal antitrust law policy.

In summary, the following issues in the Stakeholder Module should be addressed:

- Stakeholder involvement is a data gathering exercise. Discussion within the module should be limited to processes and techniques that a user could employ to identify and solicit stakeholder feedback. Discussion concerning the evaluation and decision making process utilizing this data should be removed.
- The level of transparency advocated should be appropriate for all target users groups. If a single version of the Stakeholder Module cannot serve all user groups, sub-module should be created to better tailor the Stakeholder Module document to particular user groups.
- Allowing the business community to target stakeholder engagement appropriately must be addressed to avoid competition law issues.

Appropriate stakeholder communication is critical and requires providing consumers with accurate and useful information and conducting research to ensure product acceptance. Published results should be contextualized and communicated appropriately. Industry practices include: posting information on a company’s websites; communicating via advertising; packaging; and, a variety of publication channels. It is critical that consumer research is used to understand needs, ensure products will have consumer acceptance and conveys the information in a manner that is understandable to the consumer/user. However, manufacturers cannot and should not be expected to subject their critical
business decisions to external entities. Most innovation processes already have a voice of the customer or other consumer feedback component. Consumer acceptance is critical to any product change and must be a part of the decision making process for selection of alternatives. This communication happens on a regular basis and there is no need for governments to mandate or interfere in this already functioning mechanism.

Stakeholder involvement may include: (i) Stakeholders in Performance Assessment and (ii) Stakeholders in the AA process.

(i) **Stakeholders in Performance Assessment:**
Manufacturers ultimately perform market research to assess consumer preference. Second to that is consumer contact information (e.g., toll free numbers), which is meaningful in identifying critical flaws. Marketers communicate with consumers through a variety of media including websites and 1-800 numbers as well as social media platforms such as Facebook and Twitter. Communications channels provide an opportunity to engage directly with those using the products, give consumers a forum to ask questions about appropriate use, and provide comments on the products.

(ii) **Stakeholders in the AA process (including government, NGOs):**
The quality of stakeholder engagement and input, substantiated by valid scientific principles, is imperative to appropriate stakeholder communication/involvement.

**Performance Evaluation**
Performance and how product performance relates to use patterns are key factors which must be considered when evaluating various alternatives. In fact, any alternative must maintain if not improve the level of performance of the product. Substitution of one material with another may have unintended consequences, such as replacing with a less effective chemical, thereby potentially creating a greater exposure despite having a lower hazard, while increasing the overall likelihood of harm. Likewise, reduced performance could result in increased safety concerns from other hazards due to product failure. By focusing on chemical safety alone, one may be led to replace a material with another which has lower physical safety performance thereby creating another type of hazard, as is the case when substituting plastic containers with glass.

Performance criteria are necessary to ensure the level of efficacy/functionality built into the alternative product is met or exceeded. Alternatives assessment evaluators must consider the intended function of the final product. Efficacy/functionality standards may either be prescribed for in regulations or desired by consumers, e.g., antimicrobial log reductions in FDA Over-the-Counter drug monographs versus hair colorant vibrancy and longevity attributes, respectively. Required performance levels may be stipulated in existing regulations, and must be recognized (e.g., drug actives, pesticide actives). Companies cannot simply substitute out those ingredients. Similarly, companies must consider consumer habits and practices of a “performing” product, characterized in terms
of exposure and safety to ensure that use instructions provided are followed accordingly. Use performance assessment, e.g., in-home use test, is critical to evaluating the effectiveness and commercial viability of a product. Cost plays a role in determining the effectiveness of a product as well. Cost-prohibitive materials may diminish the likelihood of finding a viable alternative.

Additionally, formulation requirements should be considered. Once an alternative is identified, the formulating company incorporates all the ingredients into a product formulation. This formulation must deliver the desired benefit to the consumer.

In formulating a product, however, additional concerns must be identified and overcome. These include:

- **Product Stability:** shelf lives of three years or longer are typical requirements for the product to deliver its benefits.
- **Microbiological Safety:** during the shelf life and then after opening, formulators must ensure that the product does not develop harmful levels of microbes which can easily develop in many types of formulations.
- **Packaging:** the formulation must be compatible with the package, which has the role of safely providing the means to hold and transport the product to wherever the consumer uses it. The package is an integral part of the overall stability profile of the product and serves to keep microbes out of the product during much of its life expectancy.
- **Processibility:** the formulation identified may not be compatible with the equipment which the manufacturer has, meaning that capital expenditures will need to be made in order to produce the formulation. Occupational safety concerns also are critically important in evaluating this parameter.

To innovate one or more technically feasible and economically and functionally viable alternatives, a safety profile comparison of the base and alternative together with information on other relevant factors must be developed, and market research for consumer acceptance must be conducted. A selected alternative must have acceptable or enhanced performance while reducing or eliminating the potential for harm, via reasonable and foreseeable routes of exposure from a product. Performance and acceptance must be confirmed via consumer research.

The IC2 AA Guidance presents a performance evaluation approach that allows performance to be evaluated across a basic, extended and comprehensive level. Within each level, a series of questions are presented to help obtain information that will help determine whether or not an alternative is viable. The approach is very basic and does not reflect the concept that performance evaluation practices vary by industry and must therefore be inherently flexible to accommodate the nuances associated with different businesses and product lines.

As discussed in the preceding section, the modules need to be more explicit in pointing out that performance is a key element of a holistic approach to safety and that proper exposure and risk assessments are essential tools for evaluating substitutes based on
targeted or desired performance features. The modules also do not discuss the issues that need to be evaluated with regard to ingredient patents or intellectual property issues—things that need considered as they can impact the selection of viable alternatives.

The modules also fail to recognize the need for organizations and companies to develop specific organizational policies, practices and procedures for reviewing alternatives—Something that most companies have in order to ensure consistency, quality and accountability. The module should also recognize that companies do not always have to go outside of the organization to seek expertise as technical experts can usually be found in-house. Moreover, in larger organizations, the performance evaluation process usually involves the collaboration of various experts in numerous departments such as R&D, Regulatory, Legal, Safety, Product, Quality, Microbiology, and Analytical.

Moreover, it should also be recognized that different types of standardized tests can be used to evaluate performance (indeed, some are prescribed by regulations for certain product categories such as pesticides and drugs) and vary widely by product line and can range from stability studies to customer use and performance acceptance tests to clinical testing.

Importantly, the module needs to note that performance evaluation is something that should be done on a continuous basis. Consumer product markets are not static, but dynamic. New ingredients, process improvements and enhanced product safety and performance features are continuously being introduced and can quickly render existing products, innovations and technologies obsolete. For this reason, performance evaluation must not just be a one-time activity, but a continuous process which need to be revisited on a routine basis. By doing this products are continuously improved in terms both safety and performance.

**Commercial availability and cost effectiveness**

The product development process requires the expending of substantial resources, which hopefully results in a reasonable return on investment. Return on investment must be acknowledged as a critical component of the AA. Innovation requires resources (i.e., people, finances, and equipment) and time (anywhere from months to years) depending on the size of the project and complexity of the product. Feasibility of processing,

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9 For example, for a “simple” substitution in formulated products, a company at a MINIMUM would need two months to get scientists & engineers coordinated and in the lab; one year of research to find a material that meets safety and economic requirements, supply, etc.; three months of process lab testing; six months for testing at the manufacturing plant (to include scheduling for an experiment since plants typically run at capacity); three months of consumer testing (note that not all products are used every day, and some products must be used multiple times for the consumer to notice something negative). From the time one or a few materials are identified for further assessment, on the optimistic side, AT LEAST 26 months is necessary for R&D and this is ONLY IF an EPA Pre-Manufacturing Notification (PMN) is NOT required. Realistically, a responsible entity should be given 3 years, with the option to extend for another 2 years, plus an additional 1 year if a new chemical PMN is required (as the PMN work may sometimes be done with an R&D exemption).
compatibility and stability requirements, and scalability must be evaluated. Additional special testing for the substantiation of specific product claims or consumer tolerance in use may also extend the timeframe needed. Consumer and other testing are required to establish performance and warranty claims. In the case of some products, independent testing (e.g. UL seal) may be required. All of these take significant time and money to accomplish.

Not only are research and development necessary, but regulatory requirements must also be satisfied. It may be necessary to get a new chemical listed on the EPA Toxic Substances Control Act (TSCA) inventory, by submitting a Premanufacture Notification (PMN), in order for it to be manufactured in the U.S.

There are numerous economic trade-offs that must be weighed carefully before moving ahead with any particular alternative. Without careful consideration, one may inappropriately conflate direct experience of ingredient availability with reputation of the ingredient:

- The origination of raw materials may impact costs\(^{10}\). For example, due to biodiversity (e.g., plants, flora, fauna native to certain regions for esoteric oils/fragrances), commercial availability comes into question (e.g., fees paid to indigenous tribes to source the raw materials). There may be negative impacts on biodiversity (e.g., encouraging large-scale manufacturing of ingredient A may impede on or have negative impact on native species - flora/fauna).\(^{11}\) Compliance with the Lacey Act and California’s Transparency of Supply Chains Act of 2010 requires additional effort to accomplish.
- UN Treaty on Biodiversity - Availability of material may be controlled by an originating country, which can be unpredictable.
- Economic trade-offs could arise when the raw material might have to be sourced from different regions of the world and fair trade practices need to be factored in.

However, in most cases, substitutions will be much more complex, and the product system may be more complex. Many substitutions will likely require multiple materials to be substituted for the one chemical of concern. A good example is the replacement of phosphate in auto dishwashing (ADW) products. While some companies continue to optimize the formula on phosphate replacement in ADW over the past 25 years, the initial replacement was accomplished in three years. Phosphate replacement required 4 to 5 different chemicals depending on the formulation, in which one of the materials required a PMN (and a New Substance Notification (NSN) in Canada), and another material an NSN. (Each PMN requires 2-5 years of testing, evaluation, report writing and submission. Examples of other PMNs include: DTDMAC to DEEDMAC in liquid softener replacement, DTDAMS to ethanol, Quat in dryer sheet softener replacement, anionic surfactant LAS replaced with HSAS in coldwater detergent.)

\(^{10}\) For example, the Lacey Act compliance with legal harvesting and endangered / threatened species laws, the conflict minerals provision of the Dodd Frank Act being implemented by the SEC, and California’s “Transparency in Supply Chains Act of 2010” requires posting of a link to disclosure detailing how companies investigate and monitor slavery or human trafficking in their “direct” product supply chains.
\(^{11}\) Historical examples include the use of ambergris as a fixative in cosmetics, having a negative impact on sperm whale populations.
- Pricing availability of indirect ingredients on ingredient of interest - diverting materials from one market to another can lead to an imbalance. For example, tallow may be used as a renewable feedstock for biodiesel fuel thus pulling tallow out of the consumer supply chain, thereby resulting in dislocation of glycerin pricing. It is important to recognize the potential dislocation on the larger market place.

- Production availability for substitutes beyond batch or consumer processing – i.e., capacity for substitution (cost-prohibitive), and quality of materials – should be understood and is an issue with new ingredients especially.

**Hazard**

**Goal:** Determine hazard concerns, if any, for the target chemical and potential alternatives. Module will include ways to compare chemicals with each other and to select those that are less hazardous to human health and the environment when compared to the chemical that is being evaluated.

- Chemical evaluations are conducted at various levels beginning at Level 1 up to Level 5.

- Initial levels (Levels 1 & 2) of modules are sufficient to identify chemicals that are hazardous and not considered to be “less hazardous” alternatives.

- Chemicals that fail evaluations at Levels 1 through 3, based on authoritative lists (as described in Table X of the module), are not considered to be safer alternatives based on hazard potential.

- If a chemical does not appear on the authoritative list in Levels 1-3, then further evaluation is required to identify concerns that are not documented by the authoritative lists. Levels 4 and 5 describe comprehensive evaluations required to determine if a chemical is truly a “safer alternative.”

- The confidence of a chemical being “green” increases from Level 1 to Level 5 since the data requirements increase with each increasing level.

- Degree of complexity in terms of evaluation increases if a chemical cannot be evaluated by criteria set forth in Levels 1 & 2.

While the module provides detailed instructions on how evaluations can be conducted, the level of data analysis seems very intense and time consuming. Though it appears that an on-line assessment tool has been established some details regarding this tool need to be included in the module along with status of the tool. The effectiveness of this tool to enable quick analysis will be determined after running beta testing first followed by a general launch.

Overall, efforts by states to encourage improved product safety through greener chemicals are commendable and assessment levels outlined in the module are well laid out. However, until such time that all relevant databases required for a comprehensive assessment are easily accessible and perhaps sequentially linked if possible, the hazard assessment exercise will become resource intensive and costly in the long run. Moreover, it appears that the assessment is purely focused on hazard. This approach is a bit flawed since hazard should be linked with exposures to assess the true risk of a
chemical-of-concern and a specific product in comparison with alternatives. The IC2 AA Guidance should make an attempt to tie in realistic exposures along with hazard to provide a way for a more holistic assessment that will truly address improvements to product safety. This assessment should be tied in with the tool that is currently available for hazard assessment alone.

Although hazard assessment of alternatives will be a fundamental component of an alternatives assessment, risk assessment is imperative to determine extent of exposure for given use scenarios, and level of concern, to help ensure safety. Any comparative assessment methodology that relies solely on hazard can be grossly misleading and may result in unintended consequences, including the potential that the alternative product identified could be more hazardous than the one it is supposed to replace. Comparative hazard assessment is but one factor in a multi-factorial evaluation.

The hazard assessment should focus on the collection of hazard information for the chemical(s) being evaluated and any potential alternatives. It may be possible to characterize an alternative based on the hazard information, but it is premature to eliminate an alternative solely on this basis without consideration of the use, exposure, performance, availability and other relevant factors.

Clear and consistent criteria should be established for the sources of data that will be collected and used. Information should meet specific data quality criteria for inclusion into the assessment. Hazard data is often binary (typically, inclusion, or not, on a list for a particular endpoint, for example, carcinogenicity) or a continuum (such as a particular toxicity value or bioaccumulation value). In either case, the quality of the data reported will dictate its utility. Furthermore, data quality can often be used as a discriminator for cases where there are multiple results available.

- Selection of data sources should be consistent with internationally recognized definitions for reliable information such as that from the Organization for Economic Cooperation and Development (OECD): "Reliable information” is from studies or data generated according to valid accepted testing protocols in which the test parameters documented are based on specific testing guidelines or in which all parameters described are comparable to a guideline method. Where such studies or data are not available, the results from accepted models and quantitative structure activity relationship ("QSAR") approaches validated in keeping with OECD principles of validation for regulatory purposes may be considered. The methodology used by OECD in Chapter 3 of the Manual for Investigation of HPV Chemicals (OECD Secretariat, July 2007) shall be used for the determination of reliable studies. (http://www.oecd.org/document/7/0,2340,en_2649_34379_1947463_1_1_1,00.html)

- Both the EU and U.S. EPA use procedures similar to those described by Klimisch (Klimisch, HJ, Andreae E, and Tillmann, U. 1997 in A
systematic approach for evaluating the quality of experimental and ecotoxicological data, Regulatory Toxicology and Pharmacology 25:1-5) to determine the robustness of safety studies. The lower the score the more reliable the information from the study.

- Inherent in the OECD definition of “reliable information” is the need for reproducible results.

There are a number of widely accepted tools for filling data needs including the use of molecular similarity, read across, and a number of computational methods. Adequately validated tools should be utilized during the hazard data gathering phase.

We object to the statement on page 49, “Examples such as this have emphasized the need for methodologies to compare chemicals of concern with potential alternatives to guarantee safer substitutions.” It is simply impossible to guarantee a safer substitution and the IC2 AA Guidance should not insinuate that such a guarantee is possible.

In addition, describing such tools may be useful in a guidance document however, we object to any mandatory requirement to use proprietary, third-party screening methodologies to conduct AAs.

**Cost and Availability**

While the module provides numerous levels for evaluating cost and availability, there is little guidance on determining which level is appropriate. This is compounded by the significant overlap between levels, which lends itself to potential duplication of efforts and minimal apparent benefit. We recommend combining level 1 with level 2, and level 3 with level 4, or significantly improve the IC2 AA Guidance to clearly identify the target audience and scope of each level.

While the first two levels could be performed by an individual or small team, the higher levels would require significant time, resources and expertise that would rapidly exceed the capacity and needs of many companies. We recommend the IC2 AA Guidance explicitly indicate the indicated scope and target audience of each level. In addition, it would also be beneficial to include a decision tree to clearly indicate which levels are required, when they are required, the level of expected expertise, information requirements and level of effort.

We are concerned the statement that “products that become hazardous waste upon disposal incur costs to society (i.e., users or local governments) for proper hazardous waste disposal,” fails to take into account product stewardship activities already in place. Companies regularly incorporate disposal, recycling and reuse considerations into product design either through voluntary efforts or regulatory direction.

We agree with the recommendation to include experts in the field of environmental and health economics to better distinguish between individual or societal costs. It should also be mentioned that many health costs are already accounted for under existing health care
and insurance costs on a societal basis (smoking, seat belt use, broader actuarial estimates) and care must be taken to minimize duplication of efforts or overestimation of costs. It should also be considered that there may be tax incentives (or disincentives) and other governmental programs that can serve a market function and impact societal costs.

We are very concerned that Level 1: Basic Cost and Availability Assessment of Alternative Chemicals encourages users with limited knowledge and expertise to perform the assessment and appear to provide minimal benefit. Having someone with limited knowledge and expertise perform an inadequate evaluation opens the door to regrettable substitutions and/or significant redundant effort. For example, first-time and inexperienced users would benefit from a discussion of the implications of patent protected or otherwise unavailable chemicals. In some cases, an alternative may not be available because its use is protected by patent or other restriction on its use by the manufacturer. As noted in other modules, rarely do one-for-one alternatives exist and there are important considerations beyond cost and availability that must be considered concurrently to ensure that a potential alternative is compatible, efficacious and viable. This limitation should be explicitly stated. The module also relies on the implicit knowledge and expertise of the supplier which is a variable not considered within the evaluation.

**Exposure**

The IC2 AA Guidance document segregates the assessment of exposure and hazard. It is common practice by regulatory agencies and businesses to consider both aspects when assessing the safety of a candidate chemical. This can be observed in a wide range of chemical assessment frameworks, such as those prescribed by the Food and Drug Administration and Research Institute for Fragrance Materials (RIFM)\(^\text{12}\) in the US and by agencies such European Medicines Agency (EMEA)\(^\text{13}\) and European Commission Directorate General for Health and Consumers (SANCO)\(^\text{14}\) in the Europe. Rather confusingly, the Exposure Module then talks about the how exposure data may be useful when the risk of a chemical has been shown, despite no guidance for risk assessment being offered. In addition, it appears that there is a desire to simplify the exposure assessment process and minimize burdens, yet the result is the opposite.

Further, we object to the approach taken in the IC2 AA Guidance because considering hazard and exposure separately would turn the practice of alternative assessment on its head. Alternatives assessment must be risk-based, taking into account both hazard and exposure to ensure that products are safe. The IC2 AA Guidance fails to acknowledge this critical nexus, eliminating any value that the guidance might otherwise have.

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\(^{13}\) http://www.ema.europa.eu/ema/index.jsp?curl=pages/regulation/general/general_content_000400.jsp&mid=WCO0b01ac0580029570

\(^{14}\) http://ec.europa.eu/food/plant/pesticides/legislation/index_en.htm
The IC2 AA Guidance should contain a coherent process for conducting an exposure assessment in a logical manner following well-founded scientific procedures such as those followed by a wide range of safety assessment frameworks within the US (e.g. RIFM). It is common practice to assess exposure for human health, occupational health and environmental health independently. Figure 1 provides a general illustration of a Generic Exposure Framework.

Because the approach described in the Exposure Module is rather disjointed, it does not lend itself to traditional exposure assessment in a logical and considered manner. For example, an environmental exposure assessment for a “down-the-drain” product would follow particular steps in the assessment to first examine removal efficiency of a chemical during wastewater treatment and subsequent releases into the aquatic environment via traces in the wastewater effluent. During this initial assessment, the physiochemical properties of the chemical would dictate whether there also may be terrestrial exposure from traces of the chemical present in wastewater biosolids which are then land applied. Although most considerations are mentioned at some point during the
document it does not provide consideration in a logical step-wise fashion. As such, recommendations are provided on conducting an exposure assessment for the use phase of the product first and some considerations of “far-field” exposures, followed by environmental exposure assessment following use.

**Consumer Product Use-Phase Ingredient Exposure Assessment**

Determining human exposure to an ingredient in a consumer product is a relatively straightforward exercise of determining exposure to the product and knowing the ingredient concentration. A wide array of product-specific exposure assessment resources is available. In particular, we direct the reader to a compilation from the American Cleaning Institute (ACI) called *Consumer Product Ingredient Safety* which focuses on human and environmental exposure and risk screening methods for formulated consumer products such as cosmetics, personal care products and cleaning products. It includes extensive citations of primary and secondary exposure models used in North America and Europe to assess dermal, oral and inhalation exposure scenarios for formulated consumer products. Moreover, habits and practices data for the use of those formulated products by consumers in North America and Europe also are provided. The U.S. EPA has also developed extensive resources related to exposure factors in their *Exposure Factors Handbook*.

The European Centre for Ecotoxicology and Toxicology of Chemicals (ECETOC) launched its Targeted Risk Assessment (TRA) tool in 2004. The TRA consists of three separate models for estimating exposures to workers, consumers and the environment that arise during a series of events (‘exposure scenarios’). The European Chemicals Agency (ECHA) has incorporated the ECETOC TRA as part of its Chemical Safety Assessment and Reporting (Chesar) tool for use in assessment of chemicals under REACH. These tools assist in the development of exposure scenarios for workers, consumers and the environment as a part the assessment of a chemical (and its alternatives).

A number of other tools are available for conducting exposure estimates. The USEPA’s E-FAST (Exposure and Fate Assessment Screening Tool) will estimate general population and ecological exposure from industrial releases, consumer exposure from use of products, environmental exposure from down-the-drain disposal of formulated products, and downstream chemical concentrations from an industrial discharge. The U.S. EPA’s Wall Paint Exposure Assessment Model (WPEM) estimates potential exposure of consumers and workers to chemicals emitted from wall paint. In Europe, the ConsExpo model from the Dutch National Institute for Public Health and the Environment (RIVM) is used for the estimation and assessment of exposure to substances.

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15 [http://www.aciscience.org/docs/Consumer_Product_Ingredient_Safety_v2.0.pdf](http://www.aciscience.org/docs/Consumer_Product_Ingredient_Safety_v2.0.pdf)
17 [http://www.ecetoc.org/tra](http://www.ecetoc.org/tra)
19 [http://www.epa.gov/opptintr/exposure/pubs/efast.htm](http://www.epa.gov/opptintr/exposure/pubs/efast.htm)
20 [http://www.epa.gov/opptintr/exposure/pubs/wpem.htm](http://www.epa.gov/opptintr/exposure/pubs/wpem.htm)
from consumer products that are used indoor and their uptake by humans as a part of the assessment of general chemicals (under REACH) and biocides.

The “far-field” component of the Exposure Module also could benefit from utilizing the “tiered” approach that is currently widely used during (human) exposure assessment. When conducted according this approach the extent to which exposure may persist over space and time can be evaluated once an initial “near-field” (consumer use-phase and/or occupational) exposure assessment has been completed. The use of models such as RAIDAR\(^{22}\) can incorporate potential incidental environmental exposures at a screening level. For the purposes of guidance to manufacturers, a screening-level assessment of “far-field” exposures is likely sufficient as higher level assessments can be quite complicated and well beyond the resources of most commercial organizations. Additional tools exist to examine the characteristics of a chemical to potentially contribute to “far-field” exposures. For example, the US EPA’s PBT Profiler\(^{23}\) can provide an assessment of a chemicals persistence, bioaccumulation potential and toxicity.

With respect to environmental exposure assessment, there are existing approaches especially for formulated consumer products that are publicly available (e.g., ACI’s Consumer Product Ingredient Safety\(^{24}\) and the RIFM Framework for Conducting Environmental Risk Assessments\(^{25}\)). These approaches focus primarily on estimation of exposure to the aquatic environment following “down-the-drain” disposal as this is a common scenario in the United States for these high volume formulated products. Potential removal by wastewater treatment processes (such as sorption to biosolids and biodegradation) is incorporated into the assessment to determine releases to the aquatic environment. When removal via sorption to biosolids is significant, terrestrial exposures via sludge application to land (in geographical areas where farming practices involve using wastewater treatment plant (WWTP) biosolids as fertilizer). A number of models are available to estimate environmental releases by WWTPs locally (e.g., SimpleTreat\(^{26,27}\)), at the watershed scale (e.g., PhATE\(^{28}\)) and at the national scale (e.g., iSTREEM\(^{29}\)). In addition to releases to surface waters, models such as RAIDAR are capable of predicting atmospheric deposition of chemicals based on vapor pressure data. Estimation of the persistence or long-range transport of chemical that has a significant

\(^{22}\) http://www.arnotresearch.com/#!/page_RAIDAR_DL
\(^{23}\) http://www.pbtprofiler.net/
\(^{24}\) http://www.aciscience.org/docs/Consumer_Product_Ingredient_Safety_v2.0.pdf
\(^{25}\) http://www.rifm.org/rifm09/upload/SETAC%20LatAmer%20DSalvito%20102005.pdf
\(^{29}\) http://www.aciscience.org/iSTREEM.aspx
atmospheric release may be an important component of the environmental exposure assessment.

When an exposure assessment has been completed it generally yields an expected environmental concentration that is typically compared to a relevant hazard end-point, such as chronic toxicity (for humans) and ecotoxicity for relevant ecological species. Such a comparison results in determination of the margin of exposure (MOE) or a risk ratio. In either case, ideally the exposure level is much less than the hazard end-point that would cause adverse outcomes. In the cases where there is not a wide MOE or risk ratio, refinement of the exposure assessment or hazard characterization (a higher tier assessment) may be necessary, or risk mitigation/risk management may be required including limiting the concentration level or use of the particular chemical.

A fundamental difference between the IC2 approach and the Industry approach to chemical assessment is that IC2 judges chemicals and Industry judges chemical uses. Since there are hazards associated with every chemical but risks can only be determined based on use, it is incumbent upon manufacturers to assess the risks associated with the use of any particular chemical.

**Additional Exposure Considerations with Respect to Alternatives Assessment**

Consideration of product use and exposure potential is an essential factor for any chemical or product evaluation.

- First, there should be a reasonable or foreseeable route of exposure to the subject chemical before there is a need to conduct an alternatives assessment.

- Second, indicators of potential exposure may be useful in initial screening or prioritization efforts, but additional information such as use patterns, levels in products above an appropriate de minimis, and product forms should inform the exposure evaluation. Both chemical mass and corresponding physicochemical properties, as well as the route of exposure, are useful in assessing relative impact. This is also an opportunity to factor in sensitivities of unique subpopulations when performing the risk assessment.

- Third, potential for exposure will help identify and eliminate alternatives that may likely adversely contribute to significant exposure through use.

Prior to alternatives assessment, the source(s)/major contributor(s) to overall exposure would have to be identified. While biomonitoring data may be helpful as supplemental information, it is well-established that the presence of a chemical in biomonitoring studies does not necessarily indicate there is a likelihood of harm. As stated by the Center for Disease Control and Prevention (CDC), “The measurement of an environmental chemical in a person’s blood or urine is an indication of exposure; it does

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30 Whether a chemical is an intentionally-added ingredient or a trace contaminant may impact how a de minimis threshold is established.
not by itself mean that the chemical causes disease or an adverse effect.”
(http://www.cdc.gov/exposurereport/pdf/FourthReport.pdf) In an analogous manner, environmental monitoring may provide additional information to inform the risk assessment, but does not necessarily reflect levels of concern in an organism. There must be a realization that reliable methodologies will not necessarily be available to detect and measure certain chemicals in a particular human tissue matrix. Assuming measurement is possible, mere detection or even measurable levels may not contribute to an adverse impact. Lastly, biomonitoring reflects aggregate exposure to a particular compound at the time of analysis that may fluctuate depending on the toxicokinetic profile of the chemical.

It is important to note that all factors, not limited to simply exposure, must be considered together. Intended use would identify relevant exposure pathways worth evaluating further for relevant human health and environmental impacts. Exposure is also considered throughout the lifecycle of the product, evaluating risk at each stage (e.g., occupational).

We object to the bias in the sentence on page 65, “Examples of administrative controls on a consumer product could include careful directions and/or warning for proper use such as use with ventilation, and PPE may be recommend for use with certain products.” The basic goal of hazard communication is to ensure employers, employees and the public are provided with adequate, practical, reliable and comprehensible information on the hazards of chemicals, so that they can take effective preventive and protective measures for their health and safety. The use of the word “careful” in the sentence implies that manufacturers of consumer products are not using vigilance when developing use directions when in fact such directions are governed by a number of international and federal standards. We request the substitution of the more suitable term “appropriate” as reflective of existing standards and partnership with consumers to use the products in the manner in which they are intended to be used. We appreciate the acknowledgment on page 66 that manufacturers cannot prevent tampering with or inappropriate use of products.

**Materials Management**

**High level Comments:**

1. We agree Sustainable Materials Management (SMM) should look at more than end of life issues such as recycling or reuse – and include the entire life cycle analysis that examines impacts from various raw material inputs, energy, air and water emissions, as well as waste. While recycling is certainly a desirable attribute, often source reduction aspects (light weighting, down gauging) in the front end of the design have a bigger impact on lowering solid waste impacts to the environmental than recycling.

2. We believe the Materials Management Module (MMM) is too narrowly focused based on the idea that products can be only “designed with the end in mind” (i.e., end of life issues).
Specific Comments:
1. We agree SMM should take an integrated and systematic approach to evaluating material flows and the associated impacts.
2. We generally subscribe to the EPA’s SMM concept and the work of the Organisation for Economic Co-operation and Development (OECD) in establishing a set of Policy Principles for Sustainable Material Management. The social equity principles, however, are not as well established with the same degree of scientific quantification as the life cycle environmental measurement approach.
3. We believe the life cycle approach should be applied for all impacts, including sustainable feedstocks.
4. We believe the focus of the MMM on feedstocks, dematerialization and design for value recovery is fairly narrow, and instead should be the result of the broader SMM and life cycle approach that analyzes these and measures any unintended consequences of focusing solely on feedstocks and “dematerialization” and design for recovery only. For instance, a life cycle approach of packaging products might show that a flexible multi-layer package has lower environmental, energy and footprint emissions compared to a rigid package serving the same function. Even with no recycling of the flexible multi-layer package, a SMM or LCA approach and analysis would show that the flexible packaging is the more sustainable choice with lower overall emissions, including waste. The MMM focus on recovery only would miss this important distinction and possibly lead to incorrect choices or unintended consequences.
5. The level 1, level 2, and level 3 progression of the MMM seems to better be covered under the application of Life Cycle Thinking module, which better reflects the concepts of SMM.
6. From a policy perspective, sustainable materials management (SMM) is a process defined by the Organization for Economic Co-operation and Development (OECD) that is an approach to promote sustainable materials use, integrating actions targeted at reducing negative environmental impacts and preserving natural capital through the life cycle of materials, taking into account economic efficiency and social equity.
   a. The concept is this strategy would be an important shift of emphasis from waste management only and takes an integrated and systematic approach to evaluating material flows and the associated impacts.
   b. The SMM Policy Principles in this module (Preserve Natural Capital and Design and Management Materials, Products and Processes for Safety and Sustainability from a Life Cycle Perspective) is a principle industry generally subscribes to.
   c. The SMM principles seem to better be covered under the application of Life Cycle Thinking module.

Social Impact
Most alternative assessments are performed to provide benefits to the general population rather than to focus on subgroups. Therefore, the typical comparison will result in little or no change for social impacts. We agree with the IC2 AA Guidance that worker, community and global societal issues are sufficiently addressed in other modules.
This component of an impact assessment can be variously titled and vary somewhat in scope based on the product and its place in the marketplace. However, the fundamental intent is to assure that alternatives be evaluated to assure there is not a disproportionately negative impact on a sub-population. Considering such impacts during the evaluation of alternative formulas/products does require some expertise since the actual impacts from alternative exposures do demand actual alternative formulations in essentially finished form in order to conduct such a social impact assessment.

Products that have uses with sensitive sub-populations or with differing usage patterns by some communities may signal additional concern in this area and should be addressed as part of the hazard and exposure assessments to ensure that products are safe when used as directed. However, there is an equivalent concern for products that have recognized benefit for the general population or for certain groups. Alternatives must be carefully formulated to maintain those specific benefits and there should be an opportunity to introduce cost/benefit assessments in to the selection process. We do express some concern for a “check box” approach to the lists included in this module and suggest a more qualitative approach than a detailed reporting requirement.

**Hazard Communication and Safety Data Sheets**

Manufacturers are developing and marketing products in the US that are safe for human health and the environment. Manufacturers are regularly applying green chemistry and green engineering principles in their operations. At the core of the consumer product industry practices is the essential premise that products, packaging and operations are safe for employees, consumers and the environment within the context of their intended use and good manufacturing practices. Manufacturers/marketers additionally recognize reasonably anticipated misuse. By implementing the principles of green chemistry, complying with applicable laws and regulations and continuing to innovate, critical environmental, social and worker justice issues would inevitably be addressed.

Manufacturers, distributors, retailers, employers and employees have shared responsibility for hazard communication, training, and appropriate handling of chemicals. It is important to acknowledge OSHA requirements (now aligned with the Globally Harmonized System for Classification and Labeling of Chemicals) to disclose health and physical hazards, as well as precautionary measures and first aid, on Safety Data Sheets (SDS). Safety Data Sheets are an important component of the Hazardous Communication Standard designed to communicate chemical hazards to promote worker safety. In addition, OSHA requires employee training that must be conducted at the time of initial assignment, and upon introduction of a new physical or health hazard in the environment.

Manufacturers/marketers also acknowledge that there is potential for worker exposure in industrial/institutional/commercial use of products. These uses expect a partnership between user businesses and the manufacturer. The manufacturer has the responsibility to provide adequate information and training for safe storage, handling and use of materials at their facilities. Because of the additional training and communication responsibilities
of the user business, exposure mitigation strategies can be included in the strategy for acceptable use.

**Social Benefits and Consumer Acceptance**
Inherent in the demand for the products are social benefits. Delivering these social benefits is critical to achieving true sustainability. The consumer expects the alternative product to meet real and perceived benefits. Consideration of benefits and concerns related to social justice, environmental justice and/or other social benefits may be a factor that companies consider internally, it should not be reflected in regulations. Companies may wish to do this of their own volition internal to their processes, but it should not be part of any mandatory process.

There are known and positive social values associated with products on the market. People are using these products for clear benefits; otherwise there would be no market for the products. Maintaining existing product benefits, for example public health benefits such as hygiene, are an important part of alternatives assessment. Diminishing the value of hygiene in cleaning products through substitution would be compromising public health and clearly unacceptable. The inherent benefits of a product must be carefully considered prior to embarking on an alternatives assessment. Focusing too narrowly on hazard, may pull in other real rather than theoretical concerns.

**Life cycle Thinking**
In a life cycle analysis, we think the AA should only evaluate those aspects directly affected by the alternative.

**High level Comments:**
1. We agree life cycle thinking goes into material flow assessment. Life cycle approach through first cut screening before going into a full blown ISO LCA as necessary.
2. Alternative assessments that examine impacts using a material flow assessment often give the most comprehensive look at the opportunities to identify multiple places to reduce energy, emissions and raw materials through the product development cycle.
3. Manufacturers engage in continuous alternative assessment and product improvement. Recognizing the impacts this process may have throughout the whole value chain and life cycle of a product, from raw materials to use phase and final disposal - one important tool to assist in optimizing the tradeoffs of energy, raw materials and emissions before a product comes to market is life cycle assessment (LCA).
4. We believe this LCT module can be significantly streamlined by referring to the widely accepted ISO 14040 series of Life Cycle Assessment when the need to do any full LCA study is determined.
5. We like the glossary and reference to ISO LCA standards – there should also be a reference to accepted LCC ASTM standards as well for life cycle costing.
6. There are a number of life cycle approaches – scoping LCAs, attributional LCAs, consequential LCAs, and tools for communicating LCA results such as
Environmental Product Declarations (EPDs) that also follow ISO standards and could be referenced.

Specific Comments:
1. We agree LCA as defined under ISO is appropriate for this LCT module.
2. This methodology not only provides a multi-parameter look at all the environmental, safety and health impacts of a product system from “cradle to grave”, but also provides a mechanism to identify product improvement – a “what if” analysis designed to maximize energy/emissions reduction and ability to lower overall footprint. The ISO standards for LCA, along with the development of commodity LCA databases for most processes and raw materials, make it viable for small, medium and large enterprises to perform screening versions of a full LCA, or if necessary – conduct a full life cycle study - to assist in the development of products with the least footprint. Common LCA impacts that are part of a full analysis may include ecotoxicity, human toxicity, change, acidification and eutrophication, to name a few.
3. If life cycle costing (LCC) is also going to be included, a reference to ASTM E917 Life-Cycle Costing standard should be included.
4. We agree a natural progression for life cycle thinking would include scoping LCAs, all the way up to determining whether a full LCA is needed for alternative assessment.
5. An LCA under ISO consists of 4 major stages: (a) goal and scope, (b) inventory analysis, (c) impact assessment, and (d) interpretation. Social impacts are an emerging part of life cycle thinking, and outside the current scope of the ISO 14040 LCA standards and should not be noted as such.
6. We suggest that the impacts associated with life-cycle costing section, which currently includes human health and environmental, economic, and social costs – be limited to the accepted ASTM #917 Life-cycle costing consensus standards used today.
7. The Level 1 and Level 2 and Level 3 screens could be simplified by referring to the different types of LCAs under ISO:
   a. a scoping LCA [for first timers to LCA and want get an idea of the key burdens (energy, air, water, solid waste) across the life cycle of your product system that might give you the best opportunity, both upstream and downstream, to make improvements and lower your product’s footprint. A scoping study that examines the major inputs and outputs described in a life cycle inventory (LCI) can give you a benchmark snapshot picture from which you can proceed.]
   b. A comprehensive complete LCA [If you wish to not only quantify the energy, raw materials in and emissions (air, water, waste) through an LCI, but also perform a full impact analysis of the effects of those energy and material inputs and outputs, such as climate change, acidification, photochemical smog or fossil fuel depletion, you should consider conducting a full LCA compliant with ISO 14040 standards.]
8. Appendix A – glossary is good
9. Appendix ___ Life-Cycle Thinking
a. LCA reference to ISO 14040 is good
b. LCC reference should be to ASTM E917
c. Social Life-cycle Assessment (SLCA) is a concept UNEP-SETAC Life Cycle Initiative is proposing, and is not currently part of the ISO 14040 LCA standards. There should be a notation that social LCA is an evolving concept that needs further development – and is not currently covered by ISO as part of the LCA standards.

Lifecycle thinking goes into the material flow assessment approach. A life cycle screening exercise can be used before going into a complete ISO-compliant life cycle assessment (LCA) as necessary.

Alternative assessments that examine impacts using a material flow assessment often give the most comprehensive look at the opportunities to identify areas of improvement: reducing energy; emissions; and/or raw materials throughout the product development cycle. Every product has different impacts along its life cycle phases – from raw material extraction, manufacturing production, distribution, transportation, use/operation and maintenance, recycling and final waste management after its useful life. This analysis, when combined with product development criteria like source reduction and cost reduction, is part of an iterative process of sustainable product design. A material flow assessment approach to product development is the key to developing sustainable products.

As a life cycle approach is used in the material flow assessment, the review of material flow must be adjusted to a performance equivalent basis. This will assure that maximum efficiency of material flow includes flexible alternatives for a holistic comparison of alternatives.

Manufacturers engage in continuous alternatives assessment and product improvement. Life cycle assessment (LCA) is one important tool to assist in optimizing the trade-offs of energy, raw materials and emissions before a product comes to market. This methodology not only provides a multi-parameter look at all the environmental, safety and health impacts of a product system from “cradle to grave”, but also provides a mechanism to identify product improvement – a “what if” analysis. The ISO 14040 standards for LCA, along with the development of commodity LCA databases for most processes and raw materials, make it viable for small, medium and large enterprises to perform screening versions of a LCA, or if necessary, conduct a full life cycle study. Common LCA impacts that are part of a full analysis may include ecotoxicity, human toxicity, acidification, eutrophication, energy use, water use, to name a few.

There should also be consideration of unintended impacts should resource volumes increase due to demand for a successful alternative. An example of this unintended effect is the environmental impact of palm oil cultivation on endangered species habitat due to the conversion from petroleum to “renewable” bio-based feedstocks such as palm oil. Consideration of unintended impacts enables regulators and manufacturers, to have a comprehensive review of alternatives, without shifting to the unanticipated risk.